



Dear NAESP Member,

We are writing to recommend that Dr. Carmen Maring's nomination for the position of NAESP Vice President for 2025 - 2026 be given special consideration.

Dr. Maring currently serves with distinction as the Middle Level Chair for the Michigan Elementary and Middle School Principals Association, where she has been instrumental in advancing our goals. Her leadership has had a profoundly positive impact on our association, particularly in growing our middle-level membership.

Dr. Maring has developed and delivered professional learning content for school leaders and hosted several events, including our annual Middle Level Conference. Her presentations at state and national conferences consistently receive overwhelmingly positive feedback from participants. Additionally, as a member of MEMSPA's Executive Committee, Dr. Maring not only brings innovative ideas to enhance our association's growth but also successfully implements them.

There are certain leaders that you meet in your life that you immediately know will take you to the next level as an individual, as a team member, and the organization of which you are a part. Dr. Maring is precisely that leader. There is a certain way she goes about mentoring, coaching, developing, and partnering with you to make you better, without you even knowing you could be better. This is the gift of Dr. Maring's leadership, she walks with you along the way. There are only a few people who have the ability to lead this way and she is one of them.

Dr. Maring is a leader of leaders, wise beyond her years, and will represent NAESP with positive energy and brilliance.

We highly recommend that she be given special consideration for selection as NAESP Vice President.

Sincerely,

Paul Liabenow

Retiring Executive Director, Michigan Elementary and Middle School Principals Association
(517) 898-1611

Dr. Jerry McDowell

Incoming Executive Director, Michigan Elementary and Middle School Principals Association
(616) 994-2794